990-PF

## Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

Note: The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No. 1545-0052

For calendar year 2009, or tax year beginning 2009, and ending Initial return Initial return of a former public charity G Check all that apply: Final return Amended return Address change Name change Name of foundation A Employer identification number Use the IRS label. GORDON E. AND BETTY I. MOORE FOUNDATION 94-3397785 Otherwise, Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number (see page 10 of the instructions) print or type. 1661 PAGE MILL ROAD (650)213-3000 See Specific City or town, state, and ZIP code Instructions. 1. Foreign organizations, check here PALO ALTO, CA 94304 2. Foreign organizations meeting the 85% test, check here and attach H Check type of organization: | X | Section 501(c)(3) exempt private foundation computation Other taxable private foundation Section 4947(a)(1) nonexempt charitable trust If private foundation status was terminated Fair market value of all assets at end **J** Accounting method: Cash X Accrual under section 507(b)(1)(A), check here . Other (specify) of year (from Part II, col. (c), line If the foundation is in a 60-month termination 5,200,576,871. (Part I, column (d) must be on cash basis.) 16) ▶ \$ under section 507(b)(1)(B), check here . Part I Analysis of Revenue and Expenses (The (d) Disbursements (a) Revenue and total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in (c) Adjusted net (b) Net investment for charitable expenses per income income purposes books column (a) (see page 11 of the instructions).) (cash basis only) Contributions, gifts, grants, etc., received (attach schedule)

y
if the foundation is **not** required to Check ► X 2 attach Sch. B. . . . . . . . . 8,172,344 27,103,597 ATCH 1 3 Interest on savings and temporary cash investments 50,015,113. 16,670,212. ATCH 2 Dividends and interest from securities . . . 4 5a Gross rents . . . . . . . . . . . . . . . . . . **b** Net rental income or (loss) 108,137,253 Net gain or (loss) from sale of assets not on line 10 Revenue Gross sales price for all 380,296,920. assets on line 6a 7 Capital gain net income (from Part IV, line 2) Net short-term capital gain 8 Income modifications 10 a Gross sales less returns and allowances • • **b** Less: Cost of goods sold . c Gross profit or (loss) (attach schedule) 17,812,875 -32,716,585. Other income (attach schedule) ATCH 3 11 150,792,684 44,402,125. Total. Add lines 1 through 11 3,562,024. 1,441,188. 2,120,836. Compensation of officers, directors, trustees, etc. 13 13,069,306 4,452,848 7,909,438. 14 Other employee salaries and wages . . . . . 777**,**816. 4,151,797 3,211,794. Expenses Pension plans, employee benefits . . . . . . 15 16 a Legal fees (attach schedule) ATCH 4 173,203 68,225 0 242,306. **b** Accounting fees (attach schedule) ATCH 5 332,561 206,043 0 126,518. 12,005,023 7,665,136. 3,430,597. c Other professional fees (attach schedule) .\*. . Administrative 17 17,025,447 18 Taxes (attach schedule) (see page 14 of the instructions) 3,592,010 432,060 19 Depreciation (attach schedule) and depletion . 2,554,595. 515,677. 6,767,095. 20 120,759. 560,619. 21 1,143,221 Travel, conferences, and meetings . . . . . . and 234,116 127,250 106,866. 22 Printing and publications . . . . 331,153 Operating 1,198,061 854,707. 23 Other expenses (attach schedule) ATCH 8 24 Total operating and administrative expenses. 59,041,364 16,138,155 0 25,330,776. Add lines 13 through 23 141,973,954 169,993,004. 25 Contributions, gifts, grants paid . . . . . . . 201,015,318 16,138,155 0 195,323,780 Total expenses and disbursements. Add lines 24 and 25 Subtract line 26 from line 12: -50,222,634 a Excess of revenue over expenses and disbursements 28,263,970 **b Net investment income** (if negative, enter -0-) c Adjusted net income (if negative, enter -0-). . ATCH 7

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	out II	Attached schedules and amounts in the	Beginning of year	End	of year
F	art II	Balance Sheets description column should be for end-of-year amounts only. (See instructions.)	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	911.	823	
	2	Savings and temporary cash investments	239,769,169.	236,216,526.	236,216,526.
	3	Accounts receivable			
		Less: allowance for doubtful accounts	0.		
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons (attach schedule) (see page 16 of the instructions)			
	7	Other notes and loans receivable (attach schedule)			
		Less: allowance for doubtful accounts	0.		
S	8	Inventories for sale or use			
sets	9	Prepaid expenses and deferred charges ATCH 9	1,819,486.	549 <b>,</b> 912.	549,912.
As	10 a	Investments - U.S. and state government obligations (attach schedule) $\begin{tabular}{c} \star \star \\ \bullet \end{tabular}$	536,559,997.	547,316,136.	547,316,136.
		Investments - corporate stock (attach schedule) ATCH 11	1,046,317,410.	1,105,069,945.	1,105,069,945.
	С	Investments - corporate bonds (attach schedule) ATCH 12	141,940.	147,050	147,050
	11	Investments - land, buildings, and equipment: basis Less: accumulated depreciation (attach schedule)			
	12	Investments - mortgage loans			
	13	Investments - other (attach schedule) ATCH 13	2,528,749,865.	3,164,271,975.	3,164,271,975.
	14	Land, buildings, and equipment: basis			
		Less: accumulated depreciation (attach schedule)	18,990,995.	52,012,324.	52,012,324.
	15	Other assets (describe  ATCH 14 )	137,356,223.	94,992,180.	94,992,180.
	16	Total assets (to be completed by all filers - see the			
		instructions. Also, see page 1, item I)	4,509,705,996.	5,200,576,871.	5,200,576,871.
	17	Accounts payable and accrued expenses	11,054,278.	9,051,983.	
	18	Grants payable	112,347,093.	87,045,702.	
es	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
ab	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe  ATCH 15 )	0.	8 <b>,</b> 459 <b>,</b> 679.	
_	23	Total liabilities (add lines 17 through 22)	123,401,371.	104,557,364.	
		Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31.			
Balances	24	Unrestricted			
and	25	Temporarily restricted			
Bal	26	Permanently restricted			
þ		Foundations that do not follow SFAS 117,			
or Fund		check here and complete lines 27 through 31. ► X			
	27	Capital stock, trust principal, or current funds			_
Assets	28	Paid-in or capital surplus, or land, bldg., and equipment fund			_
SS	29	Retained earnings, accumulated income, endowment, or other funds	4,386,304,625.	5,096,019,507.	_
Net A	30	Total net assets or fund balances (see page 17 of the			
ž		instructions)	4,386,304,625.	5,096,019,507.	
	31	Total liabilities and net assets/fund balances (see page 17		- 000 0-1	
		of the instructions)	4,509,705,996.	5,200,576,871.	
		Analysis of Changes in Net Assets or Fund			
1		I net assets or fund balances at beginning of year - Part II, co	• • •	-	4 206 204 625
					4,386,304,625.
2	Ente	r amount from Part I, line 27a r increases not included in line 2 (itemize)   ▶ATTACH		2	-50,222,634.
			<u>MENT 16</u>		759,937,516.
		lines 1, 2, and 3		4	5,096,019,507.
		reases not included in line 2 (itemize)		5	5 006 010 555
<u>6</u>	Tota	I net assets or fund balances at end of year (line 4 minus line	e 5) - Part II, column (b), I	ine 30 6	5,096,019,507.

\*\* ATCH 10

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	d describe the kind(s) of property sold (e rick warehouse; or common stock, 200 s		(b) How acquired P-Purchase D-Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a SEE PART IV SCHEI	DULE				
b					
С					
d					
e		T			
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) minu	
a b					
C					
d					
e					
	wing gain in column (h) and owned	by the foundation on 12/31/69		O=:== (O=1 /h) ==	
	(j) Adjusted basis	(k) Excess of col. (i)		Gains (Col. (h) ga(k), but not less to	
(i) F.M.V. as of 12/31/69	as of 12/31/69	over col. (j), if any	33.1	Losses (from co	
a					
b					
С	<del> </del>				
d					
e	1		,		
Capital gain net income or (		gain, also enter in Part I, line 7 (loss), enter -0- in Part I, line 7	. 2	<b>-</b> 57	655 <b>,</b> 075.
Net short-term capital gain	יי      ا or (loss) as defined in sections 1222	` '' '		SEE SUPPI	
	ine 8, column (c) (see pages 13 and		'	SEE SUPPI	LEMENI I
•		· · · · · · · · · · · · · · · · · · ·	·	AMENDED S	SUMMARY
Part V Qualification Un For optional use by domestic	nder Section 4940(e) for Reductions subject to the se				
Part V Qualification Un For optional use by domestic f section 4940(d)(2) applies, le Was the foundation liable for the	private foundations subject to the se eave this part blank.	ection 4940(a) tax on net investment inception 4940(a) tax on net investment inception and the second inception and the second inception in the base	ome t income.)		] Yes ☒ No
Part V Qualification Un For optional use by domestic f section 4940(d)(2) applies, le Vas the foundation liable for the f "Yes," the foundation does n	private foundations subject to the service this part blank.  The section 4942 tax on the distributate of qualify under section 4940(e). Do	ection 4940(a) tax on net investment included able amount of any year in the base on not complete this part.	ome It income.)	🗆	] Yes ☒ No
Part V Qualification Un For optional use by domestic f section 4940(d)(2) applies, le Vas the foundation liable for the "Yes," the foundation does no 1 Enter the appropriate amore (a)	private foundations subject to the server this part blank.  ne section 4942 tax on the distributa ot qualify under section 4940(e). Do unt in each column for each year; server the section 4940 tax on the distributance.	ection 4940(a) tax on net investment inception 4940(a) tax on net investment able amount of any year in the base of not complete this part.	ome It income.)	any entries.	
Part V Qualification Un For optional use by domestic section 4940(d)(2) applies, le Vas the foundation liable for the "Yes," the foundation does not not be propried to the second to th	private foundations subject to the service this part blank.  The section 4942 tax on the distributate of qualify under section 4940(e). Do	ection 4940(a) tax on net investment included able amount of any year in the base on not complete this part.	ome It income.)	any entries. (d) Distribution ra	tio
Part V Qualification Un For optional use by domestic section 4940(d)(2) applies, le Vas the foundation liable for the "Yes," the foundation does not 1 Enter the appropriate amon (a) Base period years	private foundations subject to the server this part blank.  The section 4942 tax on the distributate of qualify under section 4940(e). Do unt in each column for each year; server (b)	able amount of any year in the base o not complete this part.  ee page 18 of the instructions before (c)  Net value of noncharitable-use assets	ome It income.)	any entries. (d) Distribution ra (col. (b) divided by	tio col. (c))
Part V Qualification Un For optional use by domestic section 4940(d)(2) applies, le Vas the foundation liable for the "Yes," the foundation does no 1 Enter the appropriate amon (a) Base period years Calendar year (or tax year beginning in)	private foundations subject to the server this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do unt in each column for each year; section 4djusted qualifying distributions	ection 4940(a) tax on net investment inception 4940(a) tax on net investment able amount of any year in the base of not complete this part.  The page 18 of the instructions before (c)	ome It income.)	any entries. (d) Distribution ra (col. (b) divided by	tio
Part V Qualification Un For optional use by domestic F section 4940(d)(2) applies, le Vas the foundation liable for the T "Yes," the foundation does no Enter the appropriate amou  (a) Base period years Calendar year (or tax year beginning in)  2008	private foundations subject to the service this part blank.  ne section 4942 tax on the distributa ot qualify under section 4940(e). Do unt in each column for each year; section 4940(e). Adjusted qualifying distributions	able amount of any year in the base on not complete this part.  ee page 18 of the instructions beform (c)  Net value of noncharitable-use assets  5,245,805,398.	ome It income.)	any entries.  (d)  Distribution ra (col. (b) divided by	tio col. (c)) 0 . 0 5 6 6 7 6
Part V Qualification Un For optional use by domestic Fisection 4940(d)(2) applies, le Vas the foundation liable for the Tyes," the foundation does not lenter the appropriate amou  (a)  Base period years Calendar year (or tax year beginning in)  2008  2007	private foundations subject to the service this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do unt in each column for each year; section 4940(e).  Adjusted qualifying distributions  297, 310, 478.  309, 776, 346.	able amount of any year in the base on not complete this part.  The page 18 of the instructions before the page 18 of noncharitable-use assets to 18, 245, 805, 398.  The page 18 of the instructions before the page 18 of noncharitable-use assets to 18, 245, 805, 398.  The page 18 of the instructions before the page 18 of the inst	ome It income.)	any entries. (d) Distribution ra (col. (b) divided by	tio col. (c)) 0.056676 0.048964
Part V Qualification Un For optional use by domestic For optional use by d	private foundations subject to the service this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do not in each column for each year; section 4940(e).  Adjusted qualifying distributions  297, 310, 478.  309, 776, 346.  261, 146, 104.	able amount of any year in the base on to complete this part.  the page 18 of the instructions before the page 18 of the instructions b	ome It income.)	any entries. (d) Distribution ra (col. (b) divided by	tio col. (c)) 0.056676 0.048964 0.044989
Part V Qualification Un For optional use by domestic f section 4940(d)(2) applies, le Vas the foundation liable for the Temperature with the section does not a liable for the s	private foundations subject to the server this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do unt in each column for each year; section 4940(e) and in each column for each year; section 4940(e).  297,310,478.  309,776,346.  261,146,104.  239,105,590.	able amount of any year in the base on not complete this part.  the page 18 of the instructions beform (c)  Net value of noncharitable-use assets  5, 245, 805, 398.  6, 326, 574, 072.  5, 804, 652, 871.  5, 463, 411, 481.	ome It income.)  period?  e making a	any entries. (d) Distribution ra (col. (b) divided by	tio col. (c)) 0.056676 0.048964 0.044989 0.043765 0.048771
Part V Qualification UnFor optional use by domestic section 4940(d)(2) applies, levas the foundation liable for the "Yes," the foundation does not be the appropriate amount (a)  Base period years Calendar year (or tax year beginning in)  2008 2007 2006 2005 2004  Total of line 1, column (d)	private foundations subject to the service this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do unt in each column for each year; section 4940(e).  Adjusted qualifying distributions  297, 310, 478.  309, 776, 346.  261, 146, 104.  239, 105, 590.  244, 164, 193.	ced Tax on Net Investment Inception 4940(a) tax on net investment able amount of any year in the base on not complete this part.  The page 18 of the instructions before the page 18 of the page 18 of the instructions before the page 18 of the page 18	ome It income.)	any entries. (d) Distribution ra (col. (b) divided by	tio col. (c)) 0.056676 0.048964 0.044989 0.043765
Part V Qualification UnFor optional use by domestic Section 4940(d)(2) applies, left as the foundation liable for the "Yes," the foundation does not be the section of the	private foundations subject to the server this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do unt in each column for each year; section 4940(e).  Adjusted qualifying distributions  297, 310, 478.  309, 776, 346.  261, 146, 104.  239, 105, 590.  244, 164, 193.	ced Tax on Net Investment Inception 4940(a) tax on net investment able amount of any year in the base on not complete this part.  The page 18 of the instructions before the page 18 of the page 18 of the instructions before the page 18 of th	ome It income.)  period?  e making a	any entries. (d) Distribution ra (col. (b) divided by	tio col. (c)) 0.056676 0.048964 0.044989 0.043765 0.048771
Part V Qualification Unfor optional use by domestic section 4940(d)(2) applies, lead as the foundation liable for the "Yes," the foundation does not be in the interest of the appropriate amore (a)  Base period years Calendar year (or tax year beginning in)  2008 2007 2006 2005 2004  Total of line 1, column (d) Average distribution ratio for number of years the foundation use in the interest of t	private foundations subject to the service this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do unt in each column for each year; section 4940(a).  Adjusted qualifying distributions  297, 310, 478.  309, 776, 346.  261, 146, 104.  239, 105, 590.  244, 164, 193.  The section 4940(e) for Reduction and the section and the	able amount of any year in the base on not complete this part.  ee page 18 of the instructions beform (c)  Net value of noncharitable-use assets  5, 245, 805, 398.  6, 326, 574, 072.  5, 804, 652, 871.  5, 463, 411, 481.  5, 006, 349, 927.  e total on line 2 by 5, or by the man 5 years	ome It income.)  period?  e making a	any entries.  (d)  Distribution ra (col. (b) divided by	tio col. (c)) 0.056676 0.048964 0.044989 0.043765 0.048771
Part V Qualification UnFor optional use by domestic section 4940(d)(2) applies, left as the foundation liable for the "Yes," the foundation does not be in the appropriate amount (a)  Base period years Calendar year (or tax year beginning in)  2008 2007 2006 2005 2004  Total of line 1, column (d) Average distribution ratio for number of years the foundation of the column of the	private foundations subject to the service this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do unt in each column for each year; service (b)  Adjusted qualifying distributions  297, 310, 478.  309, 776, 346.  261, 146, 104.  239, 105, 590.  244, 164, 193.  The section 4940 (e) and the section 4940 (e). Do unt in each column for each year; service (b)  Adjusted qualifying distributions  297, 310, 478.  309, 776, 346.  261, 146, 104.  239, 105, 590.  244, 164, 193.  The section 4940 (e) for Reduction for Reductio	able amount of any year in the base on not complete this part.  ee page 18 of the instructions beform (c)  Net value of noncharitable-use assets  5, 245, 805, 398.  6, 326, 574, 072.  5, 804, 652, 871.  5, 463, 411, 481.  5, 006, 349, 927.  e total on line 2 by 5, or by the man 5 years	period? e making a	any entries.  (d)  Distribution ra (col. (b) divided by	tio col. (c)) 0.056676 0.048964 0.044989 0.043765 0.048771 0.243165
Part V Qualification UnFor optional use by domestic section 4940(d)(2) applies, let a section 4940(d)(d)(d)(d)(d)(d)(d)(d)(d)(d)(d)(d)(d)(	private foundations subject to the server this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do not in each column for each year; section 4940(a).  Adjusted qualifying distributions  297, 310, 478.  309, 776, 346.  261, 146, 104.  239, 105, 590.  244, 164, 193.  The section 4940 (e). Do not in each year; section 4940 (e). Do not in each year; section	ced Tax on Net Investment Inception 4940(a) tax on net investment able amount of any year in the base on not complete this part.  The page 18 of the instructions before the page 18 of the page 18 of the instructions before the page 18 of the instructions before the page 18 of the page 18 of the instructions before the page 18 of the page	period? e making a	any entries.  (d) Distribution ra (col. (b) divided by  4,863,	tio col. (c)) 0.056676 0.048964 0.044989 0.043765 0.048771 0.243165 0.048633
Part V Qualification Un For optional use by domestic f section 4940(d)(2) applies, le Vas the foundation liable for the f "Yes," the foundation does not a Enter the appropriate amore (a) Base period years Calendar year (or tax year beginning in)  2008 2007 2006 2005 2004  Total of line 1, column (d) A verage distribution ratio for number of years the foundation Enter the net value of noncession Multiply line 4 by line 3 Enter 1% of net investment	private foundations subject to the server this part blank.  The section 4942 tax on the distributation of qualify under section 4940(e). Do not in each column for each year; section 4940(a).  Adjusted qualifying distributions  297, 310, 478.  309, 776, 346.  261, 146, 104.  239, 105, 590.  244, 164, 193.  The section 4940 (e). Do not in each year; section 4940 (e). Do not in each year; section	able amount of any year in the base on not complete this part.  The page 18 of the instructions beform (c)  Net value of noncharitable-use assets  5,245,805,398.  6,326,574,072.  5,804,652,871.  5,463,411,481.  5,006,349,927.  The total on line 2 by 5, or by the man 5 years  Part X, line 5	period? e making a	any entries. (d) Distribution ra (col. (b) divided by  4,863,	tio col. (c)) 0.056676 0.048964 0.044989 0.043765 0.048771 0.243165 0.048633 146,653.

	tVI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see page 18 of the ins	tructi		aye <del>-</del>
	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.	liuctiv	0113)	
ıa	Date of ruling or determination letter:(attach copy of ruling letter if necessary - see instructions)			
h	Domestic foundations that meet the section 4940(e) requirements in Part V, check	5	65,2	79.
-	here and enter 1% of Part I, line 27b			
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4%			
·	of Part I, line 12, col. (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			
3	Add lines 1 and 2		65,2	79.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	65,2	79.
6	Credits/Payments:			
а	2009 estimated tax payments and 2008 overpayment credited to 2009 6a 9, 468, 823.			
b	Exempt foreign organizations-tax withheld at source 6b 0.			
С	Tax paid with application for extension of time to file (Form 8868) 6c			
d	Backup withholding erroneously withheld			
7	Total credits and payments. Add lines 6a through 6d O.R. Overpayment (6,918,258).	2,5	50,5	65.
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here if Form 2220 is attached			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed ▶ 9			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		85,2	
11	Enter the amount of line 10 to be: Credited to 2010 estimated tax	_1,9	85,2	86.
Par	t VII-A Statements Regarding Activities			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it		Yes	No_
	participate or intervene in any political campaign?	1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19			Х
	of the instructions for definition)?	1b		
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials			
_	published or distributed by the foundation in connection with the activities.	10		Х
q C	Did the foundation file Form 1120-POL for this year?  Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:	1c		- 21
u	(1) On the foundation.  \$\( \sigma \) \( \si			
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed			
·	on foundation managers. > \$			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		Χ
_	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of			
	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes tachment 25	3	Χ	
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	Χ	
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	Χ	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		Х
	If "Yes," attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
	By language in the governing instrument, or			
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that			
	conflict with the state law remain in the governing instrument?	6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	7	Х	
8a	Enter the states to which the foundation reports or with which it is registered (see page 19 of the			
	instructions) $ ightharpoonup CA, DE,$			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General		7.7	
_	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or			
	4942(j)(5) for calendar year 2009 or the taxable year beginning in 2009 (see instructions for Part XIV on page			Х
	27)? If "Yes," complete Part XIV	9		21
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		Х

Par	VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," attach schedule (see page 20 of the instructions)	11	Χ	
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before			
	August 17, 2008?	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Χ	
	Website address    WWW.MOORE.ORG			
14		-300	00	
	The books are in care of ▶ MARY ANN FAKE Telephone no. ▶ 650-213  Located at ▶ 1661 PAGE MILL ROAD PALO ALTO, CA ZIP+4 ▶ 94304			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of <b>Form 1041</b> - Check here • • • • • • • • • • • • • • • • • •		▶	· 🔲
	and enter the amount of tax-exempt interest received or accrued during the year			
Par	VII-B Statements Regarding Activities for Which Form 4720 May Be Required	_		
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a			
	disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for			
	the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? ( Exception. Check "No" if			
	the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.)			
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)?	1b		X
	Organizations relying on a current notice regarding disaster assistance check here			
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			,,,
	were not corrected before the first day of the tax year beginning in 2009?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
а	At the end of tax year 2009, did the foundation have any undistributed income (lines 6d and			
	6e, Part XIII) for tax year(s) beginning before 2009?			
	If "Yes," list the years			
b	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2)	01-	NT.	/ 7
	to all years listed, answer "No" and attach statement - see page 20 of the instructions.)	2b	N/	A
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
	<b>&gt;</b>			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?			
	chelphoe at any time daming the years			
b	If "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or			
	disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the			
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse			
	of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the	24		Х
	foundation had excess business holdings in 2009.)	3b		X
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		- 1
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2009?	4b		Х

Par	t VII-B Statements Regarding Activities fo	r Which Form 472	20 May Be Requir	red (continued)		
5 a	During the year did the foundation pay or incur any amount	to:				
	(1) Carry on propaganda, or otherwise attempt to influence		945(e))?	Yes X No		
	(2) Influence the outcome of any specific public election (s	ee section 4955); or to	carry on,			
		,		Yes X No		
	(3) Provide a grant to an individual for travel, study, or other					
	(4) Provide a grant to an organization other than a charital					
	section 509(a)(1), (2), or (3), or section 4940(d)(2)? (se			X Yes No		
		. •	,	res no		
	(5) Provide for any purpose other than religious, charitable			Yes X No		
	purposes, or for the prevention of cruelty to children or					
b	If any answer is "Yes" to 5a(1)-(5), did any of the trans					X
	Regulations section 53.4945 or in a current notice regard	~		· —	5b	
	Organizations relying on a current notice regarding disaste			▶ □□		
С	If the answer is "Yes" to question 5a(4), does the foundation	•				
	because it maintained expenditure responsibility for the gra		нмпил тя	. X Yes No		
	If "Yes," attach the statement required by Regulations sect	on 53.4945-5(d).				
6 a	Did the foundation, during the year, receive any funds, dire	ctly or indirectly, to pay	premiums			
	on a personal benefit contract?			. Yes X No		
b	Did the foundation, during the year, pay premiums, directly	or indirectly, on a pers	onal benefit contract?		6b	X
	If "Yes" to 6b, file Form 8870.					
7 a	At any time during the tax year, was the foundation a party	to a prohibited tax she	Iter transaction?	. Yes X No		
b	If yes, did the foundation receive any proceeds or have any				7b	X
Par	t VIII Information About Officers, Directors	s, Trustees, Foun	dation Managers	, Highly Paid Emp	loyees,	
1	and Contractors List all officers, directors, trustees, foundation mar	agers and their cor	npensation (see pa	ae 22 of the instructi	ons).	
•	(a) Name and address	(b) Title, and average	(c) Compensation	(d) Contributions to	(e) Expens	
	(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	employee benefit plans and deferred compensation	other allo	wances
ΑT	TACHMENT 19		3,562,024.	775,949.		0
2	Compensation of five highest-paid employees (other	er than those includ	led on line 1 - see p	age 23 of the instruc	tions).	
	If none, enter "NONE."					
(2	) Name and address of each employee paid more than \$50,000	(b) Title, and average	(c) Compensation	(d) Contributions to employee benefit	(e) Expens	e account,
(6	y realite and address of each employee paid more than \$50,000	hours per week devoted to position	(c) compensation	plans and deferred compensation	other allo	wances
				oomponoution		
 Д Т	TACHMENT 20		2,964,360.	585,182.		0
<u> </u>	171011111111 20		_, ,	000, 2020		
	I number of other employees paid over \$50,000				<u> </u>	68

## Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued) 3 Five highest-paid independent contractors for professional services (see page 23 of the instructions). If none, enter "NONE." (a) Name and address of each person paid more than \$50,000 (b) Type of service (c) Compensation <u>ATTACHMEN</u>T 4,662,299. 28 Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number Expenses of organizations and other beneficiaries served, conferences convened, research papers produced, etc. Summary of Program-Related Investments (see page 23 of the instructions) Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. Amount 1 NONE All other program-related investments. See page 24 of the instructions. 3 NONE

Pa	Minimum Investment Return (All domestic foundations must complete this part. Foreig see page 24 of the instructions.)	ın founda	itions,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes:		
а	Average monthly fair market value of securities	1a	2,263,255,664.
b	Average of monthly cash balances	1b	225,351,845.
С	Fair market value of all other assets (see page 24 of the instructions)	1c	2,448,597,215.
d	Total (add lines 1a, b, and c)	1d	4,937,204,724.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	4,937,204,724.
4	Cash deemed held for charitable activities. Enter 1 1/2 % of line 3 (for greater amount, see page 25		, , ,
	of the instructions)	4	74,058,071.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	4,863,146,653.
6	Minimum investment return. Enter 5% of line 5	6	243,157,333.
Pa	<b>Distributable Amount</b> (see page 25 of the instructions) (Section 4942(j)(3) and (j)(5) private foundations and certain foreign organizations check here ▶ and do not complete this page 25.		
1	Minimum investment return from Part X, line 6	1	243,157,333.
2 a	Tax on investment income for 2009 from Part VI, line 5 2a 565, 279.		
b			
С		2c	565,279.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	242,592,054.
4	Recoveries of amounts treated as qualifying distributions	4	3,213,624.
5	Add lines 3 and 4	5	245,805,678.
6	Deduction from distributable amount (see page 25 of the instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII,		
	line 1	7	245,805,678.
			.,,
Pa	Qualifying Distributions (see page 25 of the instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	195,323,780.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,		
	purposes	2	29,795,299.
3	Amounts set aside for specific charitable projects that satisfy the:		· · ·
а	0.11.1111.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1	3a	0.
b	Cash distribution tost (attach the required schedule)	3b	0.
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	225,119,079.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.	-	,
-	Enter 1% of Part I, line 27b (see page 26 of the instructions)	5	N/A
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	225,119,079.
•	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating wheth		
	qualifies for the section 4940(e) reduction of tax in those years.		

Pa	rt XIII Undistributed Income (see page	26 of the instruction	ns)		
		(a)	(b)	(c)	(d)
1	Distributable amount for 2009 from Part XI,	Corpus	Years prior to 2008	2008	2009
	line 7				245,805,678.
2	Undistributed income, if any, as of the end of 2009:				
а	Enter amount for 2008 only				
b	Total for prior years: 20 <u>07</u> ,20 <u>06</u> ,20 <u>05</u>				
3	Excess distributions carryover, if any, to 2009:				
а	From 2004				
b	From 2005				
С	From 2006				
d	From 2007				
е	From 2008	50 550 500			
f	Total of lines 3a through e	59,573,799.			
4	Qualifying distributions for 2009 from Part XII,				
	line 4: ▶ \$ 225,119,079.				
а	Applied to 2008, but not more than line 2a				
b	Applied to undistributed income of prior years (Election				
	required - see page 26 of the instructions)				
С	Treated as distributions out of corpus (Election				
	required - see page 26 of the instructions)				225,119,079.
	Danasiaira a anno cut distributed and of a anno	0.			223/113/0/3.
е 5	Excess distributions carryover applied to 2009	20,686,599.			20,686,599.
	(If an amount appears in column (d), the same				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
6	amount must be shown in column (a).) Enter the net total of each column as				
٠	indicated below:				
а	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	38,887,200.			
	Prior years' undistributed income. Subtract				
~	line 4b from line 2b				
С	Enter the amount of prior years' undistributed				
	income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has				
	been previously assessed				
d	Subtract line 6c from line 6b. Taxable				
_	amount - see page 27 of the instructions				
е	Undistributed income for 2008. Subtract line 4a from line 2a. Taxable amount - see page				
	27 of the instructions				
f	Undistributed income for 2009. Subtract lines				
	4d and 5 from line 1. This amount must be				
7	distributed in 2010				
•	to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (see page 27 of the				
8	instructions)				
	applied on line 5 or line 7 (see page 27 of the				
9	instructions)				
•	Subtract lines 7 and 8 from line 6a	38,887,200.			
10	Analysis of line 9:				
	Excess from 2005				
	Excess from 2006				
С	Excess from 2007 1,979,279.				
d	Excess from 2008 36,907,921.				
۵	Evenes from 2000				

Pa	rt XIV Private Oper	rating Foundations	(see page 27 of the	instructions and Pai	t VII-A, question 9)	NOT APPLICABLE
1 a	If the foundation has					
	foundation, and the ruling	is effective for 2009, ente	r the date of the ruling		. ▶	
b	Check box to indicate whe	·	rivate operating foundatio		4942(j)	)(3) or 4942(j)(5)
2 a	Enter the lesser of the ad-	Tax year		Prior 3 years		(e) Total
	justed net income from Part I or the minimum investment	(a) 2009	<b>(b)</b> 2008	(c) 2007	(d) 2006	
	return from Part X for each					
h	85% of line 2a					
D						
С	Qualifying distributions from Part XII, line 4 for each year listed					
d	Amounts included in line 2c not used directly for active conduct					
е	of exempt activities					
3	2d from line 2c Complete 3a, b, or c for the alternative test relied upon:					
а	"Assets" alternative test - enter:					
	(1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b	"Endowment" alternative test-					
	$\begin{array}{llllllllllllllllllllllllllllllllllll$					
_	line 6 for each year listed					
С	"Support" alternative test - enter:  (1) Total support other than gross investment income					
	(interest, dividends, rents, payments on securities loans (section 512(a)(5)),					
	or royalties) (2) Support from general					
	public and 5 or more exempt organizations as provided in section 4942					
	(j)(3)(B)(iii)					
	(3) Largest amount of sup- port from an exempt					
	organization					
	(4) Gross investment income		L			L
Pa	rt XV Supplements at any time of	ary  Information  (C during the  year - se	omplete this part e page 28 of the in	only if the found structions.)	ation had \$5,000	or more in assets
1	Information Regarding			•		
а	List any managers of before the close of any	the foundation who h	ave contributed more	e than 2% of the tota more than \$5,000). (S	I contributions receive ee section 507(d)(2).)	ed by the foundation
	N/A					
b	List any managers of ownership of a partner					large portion of the
	N/A Information Regarding	A	<b></b>			
2	Information Regarding	g Contribution, Grant,	Gift, Loan, Scholarshi	ip, etc., Programs:		
	Check here ► X if t unsolicited requests f organizations under otl	for funds. If the found	dation makes gifts, g	grants, etc. (see page	able organizations a 28 of the instructio	nd does not accept ns) to individuals or
а	The name, address, an	d telephone number of	the person to whom a	pplications should be a	addressed:	
b	The form in which appli	cations should be subr	nitted and information	and materials they sho	uld include:	
	N/A					
С	Any submission deadling	nes:				
	N/A Any restrictions or li	mitations on awards	such as by geogra	anhical areas charita	hle fielde kinde of	institutions or other
u	factors:	imations on awaius,	such as by yeogra	apriicai aicas, ciiailla	DIC IIGIUS, KIIIUS UI	montations, of other

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Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient

Name and address (home or business)

Recipient

Purpose of gray foundation manager or substantial contributor

Recipient

Purpose of gray foundation manager or substantial contributor Purpose of grant or contribution Amount a Paid during the year ATTACHMENT 22 169,993,004. <u>Total..............</u> **b** Approved for future payment ATTACHMENT 23 209,078,524.

	amounts unless otherwise indicated.	Unrela	ted business income	Excluded by	section 512, 513, or 514	(e) Related or exempt
4.5		(a) Business code	<b>(b)</b> Amount	(c) Exclusion code	<b>(d)</b> Amount	Related or exempt function income (See page 28 of the instructions.)
-	service revenue:				7 1110 4111	the instructions.)
_						
f						
	and contracts from government agencies					
•	ship dues and assessments					
	n savings and temporary cash investments			14	8,172,344.	
	s and interest from securities			14	16,670,212.	
	al income or (loss) from real estate:					
	t-financed property					
	debt-financed property					
	income or (loss) from personal property					
	vestment income					
	oss) from sales of assets other than inventory			18	108,137,253.	
,	me or (loss) from special events					
	ofit or (loss) from sales of inventory					
	/enue: <b>a</b>					
	ATTACHMENT 24		-11,922,994.		29,735,869.	
_						
е						
2 Subtotal.	Add columns (b), (d), and (e)		-11,922,994.		162,715,678.	
	dd line 12, columns (b), (d), and (e)					150,792,684.
U I ULAI. A						
See worksh	eet in line 13 instructions on page 28 to v	erify calculat	tions.)			
See worksh	eet in line 13 instructions on page 28 to v  Relationship of Activities	verify calculate to the Ac	tions.) complishment of Ex	cempt Purp	ooses	
See worksh	eet in line 13 instructions on page 28 to v  Relationship of Activities  Explain below how each activities	rerify calculate to the Act ty for whice	tions.)  complishment of Exch income is reported	cempt Purp	ooses  (e) of Part XVI-A conf	tributed importantly t
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See worksh Part XVI- Line No.	B Relationship of Activities  Explain below how each activitie the accomplishment of the fo	rerify calculate to the Act ty for whice	tions.)  complishment of Exch income is reported	cempt Purp	ooses  (e) of Part XVI-A conf	tributed importantly t
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See worksh Part XVI- Line No.	B Relationship of Activities  Explain below how each activitie the accomplishment of the fo	rerify calculate to the Act ty for whice	complishment of Exch income is reported exempt purposes (o	tempt Purple in column ther than b	ooses  (e) of Part XVI-A conf	tributed importantly t
See worksh Part XVI- Line No.	B Relationship of Activities  Explain below how each activitie the accomplishment of the fo	rerify calculate to the Act ty for whice	complishment of Exch income is reported exempt purposes (o	tempt Purple in column ther than b	ooses  (e) of Part XVI-A conf	tributed importantly t
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See worksh Part XVI- Line No.	B Relationship of Activities  Explain below how each activitie the accomplishment of the fo	rerify calculate to the Act ty for whice	complishment of Exch income is reported exempt purposes (o	tempt Purple in column ther than b	ooses  (e) of Part XVI-A conf	tributed importantly t
See worksh Part XVI- Line No.	B Relationship of Activities  Explain below how each activitie the accomplishment of the fo	rerify calculate to the Act ty for whice	complishment of Exch income is reported exempt purposes (o	tempt Purple in column ther than b	ooses  (e) of Part XVI-A conf	tributed importantly to

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Part XVII	Information Regarding Transfers To	o and	Transactions and	Relationships With	n Noncharitable
	Exempt Organizations				

1	in se organi	he organization directly ction 501(c) of the Cozations?	ode (other than	section 501(c)(3)	organizations)						Yes	No
а		fers from the reporting four								4 - (4)	Χ	
	(1) Cash									1a(1)	21	X
h	(2) Other assets									1a(2)		
U			ritable avampt or	ragnization						15/1)		Х
		ales of assets to a noncha urchases of assets from a								1b(1) 1b(2)		X
										1b(2)		X
		ental of facilities, equipment								1b(3)		X
		eimbursement arrangemer								1b(4)		X
		oans or loan guarantees erformance of services or i								1b(6)		X
_	` '	ng of facilities, equipment,	·	· ·						1c		X
q		e answer to any of the	-	•	•		Column (h)				fair r	narket
u		of the goods, other			_							
		in any transaction or		• •								
	value	in any transaction of	Sharing arrang	gernent, snow in ot	ziaiiiii ( <b>a</b> ) aii	c value	or the good	o, other	455015, 01	oci vioc	.5 100	ocivea.
(a)	Line no.	(b) Amount involved	(c) Name of r	noncharitable exempt orga	nization	(d) Des	scription of transfe	rs, transaction	ons, and sharin	ıg arran	gemen	ts
12	A(1)	1,942,000.	HOSPITAL	COUNCIL OF		SEE	STMT WITH	PART	VII-B 5(	(C)		
			NO AND	CENTRAL CA								
12	A(1)	1,032,800.	RENEWABLE	RESOURCES		SEE	STMT WITH	PART	VII-B 5(	(C)		
			COALITI	ON INC.								
2a	Is the	foundation directly or	indirectly affilia	ted with, or related	to, one or m	ore tax-e	exempt organiz	ations de	scribed in _	_		_
	section	n 501(c) of the Code (other	er than section t	501(c)(3)) or in section	527?				L	Ye	s 🔼	∐ No
b	If "Yes	s," complete the following s										
		(a) Name of organization		(b) Type of c	rganization			(c) Description	on of relationsh	iip		
		penalties of perjury, I decla it is true, correct, and comp										
				pp (		,,					,	
	_						<b>&gt;</b>					
)re	Si	gnature of officer or trustee				Date		Title				
Sign Here				<i>a a a</i>	Date		Check if	. —	Preparer's in number (Se			n
gu	s ₹	Preparer's	litt 1	Sullal a	03/06	3/2013	self-employe	ed ►	page 30 of the	e instru		
ัว	aid are	signature							P001803			
	Paid Preparer's Use Only	Firm's name (or yours if		& YOUNG U.S.				EIN ▶	34-65655	96		
	ш -	self-employed), address, and ZIP code		TH CENTRAL AVE	1	<u> </u>	0.0.4		600 55			
		and ZIF COUR	PHOEN	IX, AZ		85	004	Phone no	. 602-32	2-30	100	